Introduction to Financial Management

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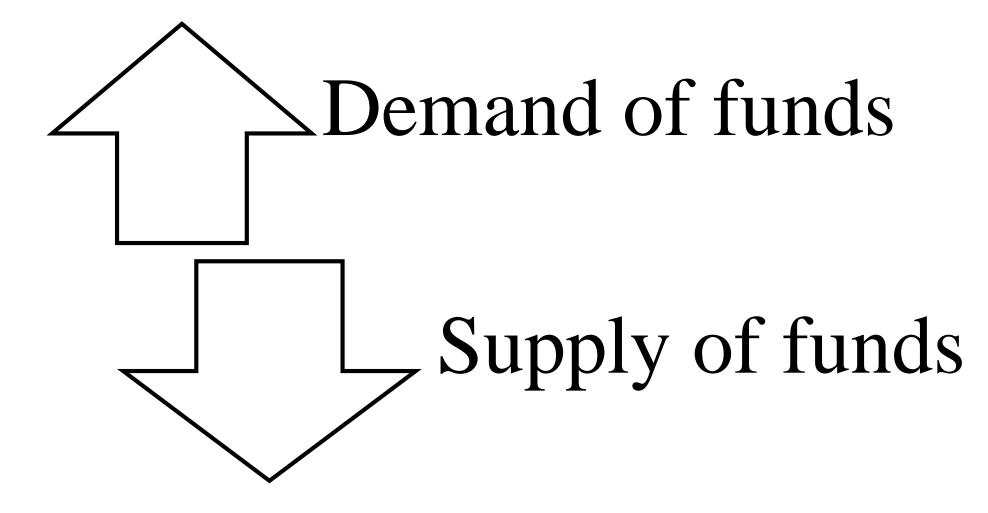
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Definition of Financial Management

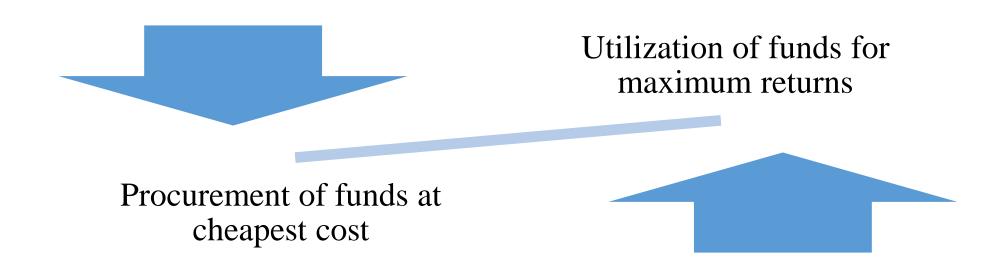
- "Financial management is the activity concerned with planning, raising, controlling and administering of funds used in the business." Guthman and Dougal
- "Financial management is that area of business management devoted to a judicious use of capital and a careful selection of the source of capital in order to enable a spending unit to move in the direction of reaching the goals." **J.F. Brandley**
- "Financial management is the operational activity of a business that is responsible for obtaining and effectively utilizing the funds necessary for efficient operations."- Massie

Two forces



Financial Management is concerned with following processes:

- Assessment of financial needs of an organization to achieve its goals and objectives, in keeping with its Mission,
- Procurement of finances to meet the assessed needs
- Use and control the use of funds (whether generated by the organization or procured from external.



Scope of Financial Management

- Return on Investment, Return on Capital Employed etc.
- Profit maximization (Maximum return on capital invested)
- Cost minimization (Procuring funds at minimum cost)
- Sales maximization or attainment of a given level of sales by investing least in fixed assets
- Maintenance of liquidity position at a given level.
- Keeping shareholders satisfied by creating value for them.



Profit Maximization

- Concept: The main objective of a concern is to earn a larger amount of profit.
- Time frame: Achieving short term objectives.
- No consideration of Risks and Uncertainty.
- Focus is on operational efficiency of the organization.
- Bold decisions painful in short run but gainful in long run is avoided.

Profit maximization

ADVANTAGES

- Economical Survival
- Measurement Standard
- Social Welfare
- Economical Welfare

DIS ADVANTAGES

- Haziness of the concept "Profit"
- Ignores time value of money
- Ignore Risk
- Ignores Ouality

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Wealth Maximization

- Concept: The ultimate goal of the concern is to improve the market value of its shares.
- Time frame: Achieving long term objectives.
- Gives consideration of Risks and Uncertainty.
- Gaining a large market share.
- Bold decisions painful in short run but gainful in long run is taken.

Wealth Maximization

Merits

Stable investors

Capital Appreciation

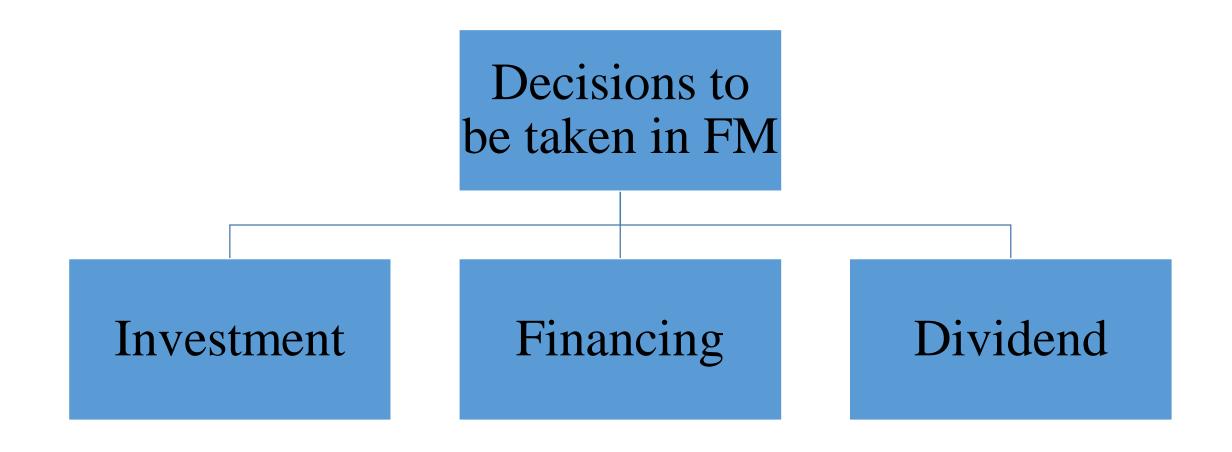
Higher returns long run

Risky decisions

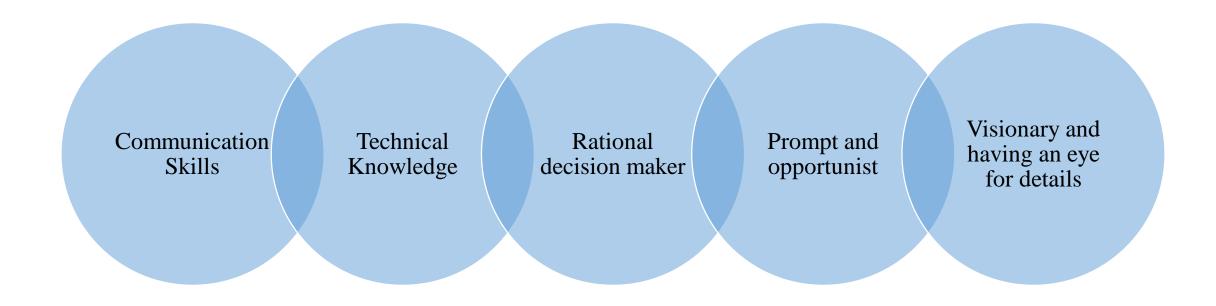
May get disoriented if not managed

Approaches in Financial Management

Traditional Approach Modern Approach Procurement Procurement Investment Dividend **Working Capital**



Qualities of Finance Manager



Treasurer Vs Controller

	Treasurer		Controller
1	Provision of capital	1	Accounting
2	Relation with banks and other financial institutions	2	Preparation of financial reports
3	Cash management	3	Reporting and interpreting
4	Receivables management	4	Planning and control
5	Protect funds and securities	5	Internal audit
6	Investors relations	6	Tax administration
7	audit	7	Reporting to government

References

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